

**BNP PARIBAS INVESTMENT COMPANY KSA**  
**(A SAUDI CLOSED JOINT STOCK COMPANY)**

**FINANCIAL STATEMENTS**  
**AND INDEPENDENT AUDITOR'S REPORT**

**FOR THE YEAR ENDED 31 DECEMBER 2025**

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BNP PARIBAS INVESTMENT COMPANY KSA  
(A Saudi Closed Joint Stock Company)  
FINANCIAL STATEMENTS AND INDEPENDENT AUDITOR'S REPORT  
For the year ended 31 December 2025

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**ERNST & YOUNG PROFESSIONAL SERVICES (PROFESSIONAL LLC)**  
**Paid-Up Capital: ٥,500,000** (Five Million Five Hundred Thousand Saudi Riyals)

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## **INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF BNP PARIBAS INVESTMENT COMPANY KSA (A SAUDI CLOSED JOINT STOCK COMPANY)**

### **Opinion**

We have audited the financial statements of BNP Paribas Investment Company KSA (A Saudi Closed Joint Stock Company) (the "Company"), which comprise the statement of financial position as at 31 December 2025, and the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at 31 December 2025, and its financial performance and its cash flows for the year then ended in accordance with IFRS Accounting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants.

### **Basis for Opinion**

We conducted our audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia. Our responsibilities under those standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) that is endorsed in the Kingdom of Saudi Arabia that is relevant to our audit of the financial statements, and we have fulfilled our other ethical responsibilities in accordance with that Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of management and those charged with governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards that are endorsed in the Kingdom of Saudi Arabia and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants and the applicable provisions of the Regulations for Companies and Company's By-laws, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance i.e. Board of Directors are responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



Shape the future  
with confidence

**INDEPENDENT AUDITORS REPORT  
TO THE SHAREHOLDERS OF BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY) (CONTINUED)**

**Auditor's Responsibilities for the Audit of the Financial Statements (continued)**

As part of an audit in accordance with International Standards on Auditing that are endorsed in the Kingdom of Saudi Arabia, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

for Ernst & Young Professional Services

Abdulaziz S. Alarifi  
Certified Public Accountant  
License No. (572)



Riyadh: 10 Shawwal 1447H  
29 March 2026

BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF FINANCIAL POSITION

As at 31 December 2025

	Notes	2025 S	2024 S
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	6	87,052,633	65,974,864
Account receivables	7	24,150,028	40,404,954
Deposits and prepayments	8	611,406	329,216
Advance income tax	11	-	21,195
		<u>111,814,067</u>	<u>106,730,229</u>
<b>Non-current asset</b>			
Property, equipment and right-of-use assets (ROUA) - net	9	<u>8,881,819</u>	<u>11,067,995</u>
<b>TOTAL ASSETS</b>		<u><b>120,695,886</b></u>	<u><b>117,798,224</b></u>
<b>LIABILITIES AND EQUITY</b>			
<b>Liabilities</b>			
<b>Current liabilities</b>			
Accrued and other current liabilities	10	12,294,883	5,783,151
Income tax payable	11	567,369	-
Lease liabilities	13	<u>555,975</u>	<u>1,881,487</u>
<b>Total current liabilities</b>		<u><b>13,418,227</b></u>	<u><b>7,664,638</b></u>
<b>Non-current liabilities</b>			
Employees' defined benefit liabilities	12	2,548,645	1,830,852
Lease liabilities	13	<u>5,590,478</u>	<u>8,568,060</u>
<b>Total non-current liabilities</b>		<u><b>8,139,123</b></u>	<u><b>10,398,912</b></u>
<b>Total liabilities</b>		<u><b>21,557,350</b></u>	<u><b>18,063,550</b></u>
<b>Equity</b>			
Share capital	14	87,500,000	87,500,000
Reserve	15	3,406,752	3,406,752
Remeasurement reserve for employees' defined benefit liabilities		708,676	1,009,797
Retained earnings		<u>7,523,108</u>	<u>7,818,125</u>
<b>Total equity</b>		<u><b>99,138,536</b></u>	<u><b>99,734,674</b></u>
<b>TOTAL EQUITY AND LIABILITIES</b>		<u><b>120,695,886</b></u>	<u><b>117,798,224</b></u>

  
Dr. Abdullah El-Kuwaiz  
Chairman

  
Alanoud Alotaibi  
Finance Manager

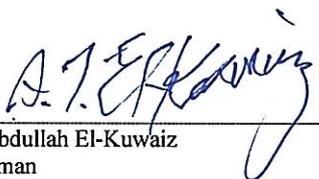
  
Ammar Pharaon  
Chief Executive Officer

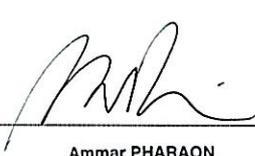
Ammar PHARAON  
CEO BIC KSA

The attached notes from 1 to 24 form an integral part of these financial statements.

BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)  
STATEMENT OF COMPREHENSIVE INCOME  
For the year ended 31 December 2025

	Notes	2025 S	2024 S
<b>REVENUE</b>			
Advisory services - net		23,815,849	20,912,461
Service fee income - net		<u>1,662,736</u>	<u>4,007,709</u>
		25,478,585	24,920,170
<b>OPERATING EXPENSES</b>			
Salaries and employee related benefits		(14,258,280)	(12,560,724)
General and administrative expenses	18	<u>(5,331,599)</u>	<u>(4,973,452)</u>
		(19,589,879)	(17,534,176)
<b>OPERATING PROFIT</b>			
		<u>5,888,706</u>	<u>7,385,994</u>
<b>OTHER INCOME - NET</b>			
Special commission income on term deposits	20	3,450,391	4,683,508
Non-operating income	19&20	955,354	443,463
Interest expense on lease liabilities	13	<u>(293,799)</u>	<u>(437,140)</u>
		4,111,946	4,689,831
<b>PROFIT BEFORE TAX</b>			
		<u>10,000,652</u>	<u>12,075,825</u>
Income tax expense	11	<u>(2,477,544)</u>	<u>(3,389,019)</u>
<b>PROFIT FOR THE YEAR</b>			
		7,523,108	8,686,806
<b>Other comprehensive income for the year</b>			
<i>Other comprehensive loss items that will not to be reclassified to profit or loss in subsequent periods:</i>			
Loss on remeasurement of employees' defined benefit liabilities	12	<u>(301,121)</u>	<u>(43,192)</u>
<b>TOTAL COMPREHENSIVE INCOME FOR THE YEAR</b>			
		<u>7,221,987</u>	<u>8,643,614</u>

  
Dr. Abdullah El-Kuwaiz  
Chairman

  
Ammar Pharaon  
Chief Executive Officer

Ammar PHARAON  
CEO BIC KSA

  
Alanoud Alotaibi  
Finance Manager

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BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF CASH FLOWS

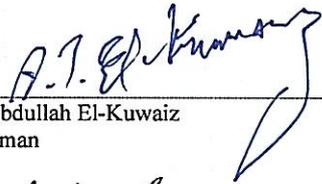
For the year ended 31 December 2025

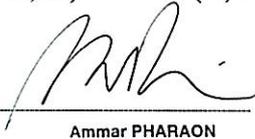
	Notes	2025 #	2024 #
<b>OPERATING ACTIVITIES</b>			
Profit before tax		10,000,652	12,075,825
<i>Adjustments for:</i>			
Depreciation of property, equipment and right-of-use assets	9	836,364	1,336,294
Gain on reassessment	9	(699,218)	-
Provision for employees' defined benefit liabilities	12	444,381	428,156
Interest expense on lease liabilities	13	293,799	437,140
Operating profit before working capital changes		10,875,978	14,277,415
<i>Working capital changes:</i>			
Account receivables		16,254,925	(15,116,386)
Deposits and prepayments		(282,190)	(96,607)
Accrued expenses and other payables		6,511,733	(1,182,495)
Cash flows generated / (used in) from operations		33,360,446	(2,118,073)
Employees' end of service benefits – net	12	(27,709)	(80,779)
Income tax paid	11	(1,888,980)	(6,656,168)
Net cash flows generated / (used in) from operating activities		31,443,757	(8,855,020)
<b>INVESTING ACTIVITY</b>			
Purchase of property and equipment	9	(798,493)	(2,854,863)
Net cash flows used in an investing activity		(798,493)	(2,854,863)
<b>FINANCING ACTIVITIES</b>			
Dividend paid	16	(7,818,125)	(15,721,096)
Repayment of principal portion of lease liabilities	13	(1,749,370)	(793,132)
Net cash flows used in financing activities		(9,567,495)	(16,514,228)
<b>NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS</b>			
		21,077,769	(28,224,111)
Cash and cash equivalents at the beginning of the year		65,974,864	94,198,975
<b>CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR</b>	6	<b>87,052,633</b>	<b>65,974,864</b>

*Significant non-cash transactions:*

Actuarial loss on re-measurement of employees' end-of-service benefits

(301,121) (43,192)

  
Dr. Abdullah El-Kuwaiz  
Chairman

  
Ammar Pharaon  
Chief Executive Officer

Ammar PHARAON  
CEO BIC KSA

  
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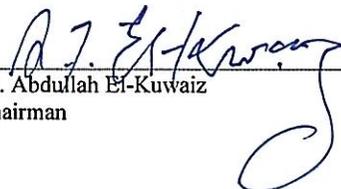
The attached notes from 1 to 24 form an integral part of these financial statements.

BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December 2025

	<i>Capital</i>	<i>Reserve</i>	<i>Remeasurement reserve for employees' defined benefit liabilities</i>	<i>Retained earnings</i>	<i>Total</i>
	S	S	S	S	S
Balance as at 1 January 2024	87,500,000	2,538,071	1,052,989	15,721,096	106,812,156
Profit for the year	-	-	-	8,686,806	8,686,806
Other comprehensive loss for the year	-	-	(43,192)	-	(43,192)
Total comprehensive income for the year	-	-	(43,192)	8,686,806	8,643,614
Transfer to reserve	-	868,681	-	(868,681)	-
Dividend paid (note 16)	-	-	-	(15,721,096)	(15,721,096)
Balance at 31 December 2024	87,500,000	3,406,752	1,009,797	7,818,125	99,734,674
Profit for the year	-	-	-	7,523,108	7,523,108
Other comprehensive loss for the year	-	-	(301,121)	-	(301,121)
Total comprehensive income for the year	-	-	(301,121)	7,523,108	7,221,987
Dividend paid (note 16)	-	-	-	(7,818,125)	(7,818,125)
<b>Balance at 31 December 2025</b>	<b>87,500,000</b>	<b>3,406,752</b>	<b>708,676</b>	<b>7,523,108</b>	<b>99,138,536</b>

  
Dr. Abdullah El-Kuwaiz  
Chairman

  
Ammar Pharaon  
Chief Executive Officer  
Ammar PHARAON  
CEO BIC KSA

  
Alanoud Alotaibi  
Finance Manager

The attached notes from 1 to 24 form an integral part of these financial statements.

**BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)**

**NOTES TO THE FINANCIAL STATEMENTS**

For the year ended 31 December 2025

**1 CORPORATE INFORMATION AND PRINCIPAL ACTIVITIES**

BNP Paribas Investment Company KSA is a Saudi closed joint stock company. The Company was registered as a limited liability company in the Kingdom of Saudi Arabia under Unified Identification Number 7001585376 and the commercial registration number 1010270533 issued in Riyadh on Rajab 7, 1430H (corresponding to June 30, 2009) and the Capital Market Authority (“CMA”) license number 13173-37 dated Safar 14, 1435H (corresponding to December 17, 2013).

The Company was converted from a limited liability company to a Saudi closed joint stock company on Safar 26, 1439H (corresponding to November 15, 2017) which is the effective date of the conversion of the Company to a Saudi closed joint stock company.

The Company’s registered office is located at Building 5.05, 5th floor – Unit No. 2, King Abdullah Financial District, P.O. Box 18771, 6690 Discovery Boulevard Road - Al Aqeeq District Riyadh 2766-13519, Kingdom of Saudi Arabia. The Company is a subsidiary of and controlled by BNP Paribas SA, a company domiciled in France.

The objectives of the Company are to provide corporate finance advisory services, conduct dealing (as a principal, agent and underwriter), managing investment funds, arranging and custody of securities. However, there were no business activities executed during the year by the Company with reference to some of these licenses.

**2 BASIS OF PREPARATION**

**2.1 STATEMENT OF COMPLIANCE**

These financial statements of the Company have been prepared in accordance with IFRS Accounting Standards, that are endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements that are endorsed by the Saudi Organization for Chartered and Professional Accountants (“SOCPA”)

**2.2 BASIS OF MEASUREMENT AND PRESENTATION**

These financial statements have been prepared on a going concern basis under the historical cost convention except Employees’ end of service benefits (“EOSB”) which have been actuarially valued as explained in the accounting policies below. The statement of financial position is stated in order of liquidity.

**2.3 FUNCTIONAL AND PRESENTATION CURRENCY**

These financial statements are presented in Saudi Riyals (“ﷲ”), which is the functional currency of the Company.

**3 SUMMARY OF MATERIAL ACCOUNTING POLICIES**

The material accounting policies used in the preparation of these financial statements are set out below .

**Revenue recognition**

The Company recognises revenue under IFRS 15 using the following five steps model:

Step 1: Identify the contract with customer	A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
Step 2: Identify the performance obligations	A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.
Step 3: Determine the transaction price	The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
Step 4: Allocate the transaction price	For a contract that has more than one performance obligation, the Company allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Company expects to be entitled in exchange for satisfying each performance obligation.
Step 5: Recognise revenue	The Company recognises revenue (or as) it satisfies a performance obligation by transferring a promised good or service to the customer under a contract.

BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**3 SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)**

**Revenue recognition (continued)**

Based on the five-step model, the revenue recognition policies for the various revenue streams are as follows:

*Advisory services*

Income from advisory services is recognised based on services rendered as being complete in accordance with the underlying agreement / contract using the five-step approach to revenue recognition above.

Retainer fees is recognized over a period of time, in case if an advance payment is received to perform future obligations. Generally, it is linked to timing of performance obligation. For example, monthly, quarterly, etc. In that case the income from retainer fees is to be recognized on timely basis.

In some cases, accrual of the retainer fees is linked to agreed milestones. If the terms of retainer fees are linked to such performance obligations, then upon satisfaction of such performance obligations, that is, on fulfilment of terms as per the contract with the customers.

Revenue from success fees, as the name indicates is recognised upon fulfilment of performance obligations. For example, achievement of certain objectives as a financial advisor.

*Arranging services*

Income from arranging services is recognised on an accrual basis when the agreed services are provided.

*Special commission income*

Special commission income is recognised on an accrual basis based on effective commission rate method.

*Service fee income*

Service fee income is recognised when services are determined as complete in accordance with the underlying service level agreement, agreed with the related parties and invoiced, as generally set forth under the terms of the engagement.

**Property and equipment**

Property and equipment is stated at cost less accumulated depreciation and any impairment in value. Depreciation is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Office equipment	3 to 10 years
Furniture and fixtures	10 years

Full month depreciation is charged in the month of addition while no depreciation is charged in the month of disposal.

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate the carrying value may not be recoverable. If any such indication exists and where the carrying values exceed the estimated recoverable amount, the assets are written down to their recoverable amount, being the higher of their fair value less costs to sell and their value in use.

Expenditure incurred to replace a component of an item of property and equipment that is accounted for separately is capitalised and the carrying amount of the component that is replaced is written off. Other subsequent expenditure is capitalised only when it increases future economic benefits of the related item of property and equipment. All other expenditure is recognised in the statement of comprehensive income as incurred.

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of comprehensive income in the year the asset is derecognised. The asset's residual values, useful lives and method of depreciation are reviewed at each financial year end and adjusted, if appropriate.

**Leases**

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**3 SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)**

**Leases (continued)**

*Company as a lessee*

The Company applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low value assets. The Company recognizes lease liability to make lease payments and right-of-use asset representing the right to use the underlying asset.

*Right-of-use assets*

The Company recognises right-of-use asset at the commencement date of the lease (i.e., the date underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses. The cost of right-of-use assets include the amount of leased liabilities recognised. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the asset, as follows:

Right-of-use assets	The shorter of the asset's useful life and the lease term
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The carrying amounts of right-of-use assets are reviewed for impairment when events or changes in circumstances indicate the carrying amount may not be recoverable. If any such indication exists and where the carrying amount exceed the estimated recoverable amount, the asset is written down to their recoverable amount, being the higher of their fair value less costs to sell and their value in use.

*Lease liabilities*

At the commencement date of the lease, the Company recognises lease liability measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liability is increased to reflect the accretion of interest and reduced for the lease payments made.

In addition, the carrying amount of lease liability is remeasured if there is a modification, a change in the lease term, a change in the lease payments or a change in the assessment of an option to purchase the underlying asset.

*Short-term leases and leases of low-value assets*

The Company applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

**Impairment of non-financial assets**

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's fair value less costs to sell and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

**Financial instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**Financial assets**

*Initial recognition and measurement*

Financial assets are classified, at initial recognition, as subsequently measured at amortised cost, fair value through other comprehensive income (OCI), and fair value through profit or loss.

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Company's business model for managing them. With the exception of trade receivables that do not contain a significant financing component or for which the Company has applied the practical expedient, the Company initially measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss, transaction costs. Accounts receivable that does not contain a significant financing component or for which the Company has applied the practical expedient are measured at the transaction price determined as per revenue from contracts with customers.

**BNP PARIBAS INVESTMENT COMPANY KSA  
(A SAUDI CLOSED JOINT STOCK COMPANY)**

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**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31 December 2025

**3 SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)**

**Financial assets (continued)**

*Initial recognition and measurement (continued)*

In order for a financial asset to be classified and measured at amortised cost or fair value through OCI, it needs to give rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding. This assessment is referred to as the SPPI test and is performed at an instrument level. Financial assets with cash flows that are not SPPI are classified and measured at fair value through profit or loss, irrespective of the business model.

The Company's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. Financial assets classified and measured at amortised cost are held within a business model with the objective to hold financial assets in order to collect contractual cash flows while financial assets classified and measured at fair value through OCI are held within a business model with the objective of both holding to collect contractual cash flows and selling.

*Subsequent measurement*

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit or loss

*Financial assets at amortised cost*

Financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in comprehensive income when the asset is derecognised, modified, or impaired. The Company's financial assets at amortised cost includes trade receivables, cash and cash equivalents and amounts due from related parties.

*Account receivables*

Account receivables are stated at original invoice amount less a provision for any unrecoverable amounts. An estimate for doubtful debts is made when collection of the full amount is no longer probable. Bad debts are written off when there is no possibility of recovery.

*Cash and cash equivalents*

Cash and cash equivalents in the statement of financial position comprise of cash at banks and on hand. For the purpose of the statement of cash flows, cash and cash equivalents consist of bank balance and cash as defined above.

*Derecognition*

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e., removed from the Company's statement of financial position) when:

- The rights to receive cash flows from the asset have expired; or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either (a) the Company has transferred substantially all the risks and rewards of the asset, or (b) the Company has neither transferred nor retained substantially all the risks and rewards of the asset but has transferred control of the asset.

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**3 SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)**

**Financial assets (continued)**

*Impairment of financial assets*

The Company recognises an allowance for expected credit losses (ECLs) for all debt instruments not held at fair value through profit or loss. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Company expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms. ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is required for credit losses expected over the remaining life of the exposure, irrespective of the timing of the default (a lifetime ECL).

*Impairment of financial assets (continued)*

For financial assets, the Company applies a simplified approach in calculating ECLs. Therefore, the Company does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Company has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment. The Company considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Company may also consider a financial asset to be in default when internal or external information indicates that the Company is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Company. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

**Financial liabilities**

*Initial recognition and measurement*

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs. The Company's financial liabilities include accrued expenses, rent payable, lease liabilities, amounts due to related parties and other payables.

*Subsequent measurement*

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- Financial liabilities at fair value through profit or loss
- Financial liabilities at amortised cost

*Financial liabilities at amortised cost*

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in comprehensive income when the liabilities are derecognised as well as through the EIR amortisation process.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of comprehensive income.

*Accruals and other payables*

Liabilities are recognised for amounts to be paid in the future for goods or services received, whether billed by the supplier or not.

*Derecognition*

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of comprehensive income.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**3 SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)**

**Offsetting of financial instruments**

Financial assets and financial liabilities are offset, and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

**Provisions**

Provisions are recognized when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

**Employees' end of service benefits**

The provision for employees' end of service benefits ("EOSBs") is made based on an actuarial valuation of the Company's liability under the Saudi Arabian Labour Law.

In accordance with the provisions of IAS 19 "Employee benefits", management carries out an exercise to assess the present value of its obligations, using the projected unit credit method. Under this method an assessment is made of the employees' expected service life with the Company and expected salary at the date of leaving the service.

The cost of providing benefits under the Company's defined benefit plans is determined using the projected unit credit method by professionally qualified actuaries and arrived at using actuarial assumptions based in the market expectations at the date of statement of financial position. These valuations attribute entitlement benefits to the current period (to determine the current service cost). Re-measurements, comprising of actuarial gains and losses, are recognized immediately in the statement of financial position with a corresponding debit or credit to retained earnings through statement of comprehensive income in the period in which these occur. Re-measurements are not reclassified to statement of income in subsequent periods.

Past service costs are recognized in the statement of income on the earlier of:

- the date of the plan amendment or curtailment; and
- the date that the Company recognizes restructuring-related costs

Net interest is calculated by applying the discount rate to the net defined benefit liability. The defined benefit liability in the statement of financial position comprises the present value of the defined benefit obligation (using a discount rate).

**Current versus non-current classification**

The Company presents assets and liabilities based on current/non-current classification. An asset as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle;
- Held primarily for the purpose of trading;
- Expected to be realised within twelve months after the reporting period, or;
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle;
- It is held primarily for the purpose of trading;
- It is due to be settled within twelve months after the reporting period, or;
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period.

The Company classifies all other liabilities as non-current.

**Taxation**

The Company is subject to income tax in accordance with the regulation of the Zakat, Tax and Customs Authority ("ZATCA"). Income taxes are charged to the statement of income. Additional amounts payable, if any, at the finalization of final assessments are accounted for when such amounts are determined. Deferred tax is provided in full, if material, using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements at the reporting date.

### 3 SUMMARY OF MATERIAL ACCOUNTING POLICIES (continued)

#### **Taxation (continued)**

##### *Deferred tax*

Deferred tax liabilities are recognized for all taxable temporary differences, except when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss. Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and unused tax losses to the extent that it is probable that taxable profit will be available against which the deductible temporary differences can be utilized. Deferred tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting period and are expected to apply when the related deferred income tax asset is realised or the deferred tax liability is settled.

Deferred tax relating to items recognised outside statement of income is recognised either in statement of comprehensive income or directly in equity.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

The Company also withholds taxes on certain transactions with non-resident parties in the Kingdom of Saudi Arabia as required under Saudi Arabian Income Tax Law.

##### *Value added tax ("VAT")*

The Company is subject to VAT in accordance with the regulations in the Kingdom of Saudi Arabia. Output VAT related to revenue is payable to tax authorities on the earlier of (a) collection of receivables from customers or (b) delivery of services to customers. Input VAT is generally recoverable against output VAT upon receipt of the VAT invoice. The tax authorities permit the settlement of VAT on a net basis. VAT related to sales/services and purchases is recognised in the statement of financial position on a gross basis and disclosed separately as an asset and a liability. Where provision has been made for ECL of receivables, the impairment loss is recorded for the gross amount of the debtor, including VAT. VAT that is not recoverable is charged to the statement of income as expense.

#### **Foreign currency translation**

Transactions in foreign currencies are initially recorded at their respective functional currency spot rates at the date the transaction first qualifies for recognition. Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date. Differences arising on settlement or translation of monetary items are recognised in statement of comprehensive income.

#### **Fair value**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

#### **Dividend distribution**

Dividend paid are recognised in the period in which such dividends are declared and approved.

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**4 SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS**

The preparation of the Company's financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

**Judgments**

In the process of applying the Company's accounting policies, management has made the following judgements which have the most significant effect on the amounts recognised in the financial statements:

*Useful lives of property and equipment*

The Company's management determines the estimated useful lives of its property and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset or physical wear and tear. Management reviews the residual value and useful lives annually and future depreciation charge would be adjusted where the management believes the useful lives differ from previous estimates.

*Determination of lease term of contracts with renewal and termination options – Company as a lessee*

The Company has a lease contract that include extension and termination options. The Company applies judgment in evaluating whether it is reasonably certain whether or not to exercise the option to renew or terminate the lease. That is, it considers all relevant factors that create an economic incentive for it to exercise either the renewal or termination. After the commencement date, the Company reassesses the lease term if there is a significant event or change in circumstances that is within its control and affects its ability to exercise or not to exercise the option to renew or terminate.

**Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

*Leases - Estimating the incremental borrowing rate*

The Company uses its incremental borrowing rate (IBR) to measure lease liability. The IBR is the rate of interest that the Company would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Company 'would have to pay', which requires estimation when no observable rates are available or when they need to be adjusted to reflect the terms and conditions of the lease. The Company estimates the IBR using observable inputs (such as market interest rates).

*Taxation*

Uncertainties exist with respect to the interpretation of tax regulations and the amount and timing of future taxable income. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Company establishes provisions, based on reasonable estimates, for possible consequences of audits by the tax authorities. The amount of such provisions is based on various factors, including differing interpretations of tax regulations by the Company and the tax authority. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax provisions in the period in which such determination is made.

*Going concern*

The Company's management has made an assessment of the Company's ability to continue as a going concern and is satisfied that the Company has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Company's ability to continue as a going concern. Therefore, the financial statements continue to be prepared on a going concern basis.

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NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December 2025

**5 NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS ADOPTED BY THE COMPANY**

*New standards, amendments and interpretations adopted by the Company*

The accounting policies adopted are consistent with those of the previous financial period, except for the following new and amended standards and interpretations issued by the International Accounting Standards Board (IASB) effective from 1 January 2025 as noted below:

<b>Standard, interpretation or amendments</b>	<b>Description</b>	<b>Effective date</b>
Amendment to IAS 21 – Lack of exchangeability	IASB amended IAS 21 to add requirements to help in determining whether a currency is exchangeable into another currency, and the spot exchange rate to use when it is not exchangeable. Amendment set out a framework under which the spot exchange rate at the measurement date could be determined using an observable exchange rate without adjustment or another estimation technique.	01 January 2025

The adoption of the new and amended standards and interpretations do not have a material impact on the financial statements of the Company.

*Standards issued but not yet effective*

The new and amended standards and interpretations that are issued, but not yet effective, up to the date of issuance of the Company's financial statements are disclosed below. The Company intends to adopt these new and amended standards and interpretations, if applicable, when they become effective.

<b>Standard, interpretation or amendments</b>	<b>Description</b>	<b>Effective date</b>
Amendments to IFRS 10 and IAS 28- Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Partial gain or loss recognition for transactions between an investor and its associate or joint venture only apply to the gain or loss resulting from the sale or contribution of assets that do not constitute a business as defined in IFRS 3 Business Combinations and the gain or loss resulting from the sale or contribution to an associate or a joint venture of assets that constitute a business as defined in IFRS 3 is recognized in full.	Effective date deferred indefinitely
Amendments to IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures	Under the amendments, certain financial assets including those with ESG-linked features could now meet the SPPI criterion, provided that their cash flows are not significantly different from an identical financial asset without such a feature.  The IASB has amended IFRS 9 to clarify when a financial asset or a financial liability is recognized and derecognized and to provide an exception for certain financial liabilities settled using an electronic payment system.	01 January 2026
Amendments to IFRS 9 and IFRS 7 Contracts referencing Nature-dependent Electricity	Contracts Referencing Nature-dependent Electricity amends IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures to more faithfully reflect the effects of contracts referencing nature-dependent electricity on an entity's financial statements.	01 January 2026

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**5 NEW STANDARDS, AMENDMENTS AND INTERPRETATIONS ADOPTED BY THE COMPANY (continued)**

*Standards issued but not yet effective (continued)*

Standard, interpretation or amendments	Description	Effective date
Annual improvements to IFRS – Volume 11	Annual improvements are limited to changes that either clarify the wording in an Accounting Standard or correct relatively minor unintended consequences, oversights or conflicts between the requirements in the Accounting Standards. The 2024 amendments are to the following standards: IFRS 1 First-time Adoption of International Financial Reporting Standards; IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7; IFRS 9 Financial Instruments; IFRS 10 Consolidated Financial Statements; and IAS 7 Statement of Cash Flows.	01 January 2026
IFRS 18, Presentation and Disclosure in Financial Statements	IFRS 18 provides guidance on items in statement of profit or loss classified into five categories: operating; investing; financing; income taxes and discontinued operations. It defines a subset of measures related to an entity's financial performance as 'management-defined performance measures' ('MPMs'). The totals, subtotals and line items presented in the primary financial statements and items disclosed in the notes need to be described in a way that represents the characteristics of the item. It requires foreign exchange differences to be classified in the same category as the income and expenses from the items that resulted in the foreign exchange differences.	01 January 2027
IFRS 19, Subsidiaries without Public Accountability: Disclosures	IFRS 19 allows eligible subsidiaries to apply IFRS Accounting Standards with the reduced disclosure requirements of IFRS 19. A subsidiary may choose to apply the new standard in its consolidated, separate or individual financial statements provided that, at the reporting date it does not have public accountability, and its parent produces consolidated financial statements under IFRS Accounting Standards.	01 January 2027

The Company did not early adopt any standards, interpretations or amendments that have been issued but are not yet effective.

**6 CASH AND CASH EQUIVALENTS**

	2025	2024
	S\$	S\$
Cash at bank - current account (Note 6.1)	6,052,633	2,974,864
Short-term deposit maturing within 90 days (Note 6.2)	<u>81,000,000</u>	<u>63,000,000</u>
	<u>87,052,633</u>	<u>65,974,864</u>

*Note:*

6.1 Cash at bank is maintained with BNP Paribas - Riyadh Branch and BNP Paribas- New York Branch, which are related parties (Note 20).

6.2 The term deposit carries special commission at the rate of one-month SIBOR plus agreed spread and is due for maturity within one month after the reporting date.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**7 ACCOUNT RECEIVABLES**

	2025 ﷲ	2024 ﷲ
Account receivables	21,933,751	35,611,013
Amounts due from related parties (Note 20)	<u>2,216,277</u>	<u>4,793,941</u>
	<u><b>24,150,028</b></u>	<u><b>40,404,954</b></u>

7.1 As at 31 December 2025 and 2024, no account receivables were impaired. The unimpaired account receivables, on the basis of past experience, are expected to be fully recoverable. Account receivables are all due from government and quasi-government institutions. Below is the aging of account receivable:

	<i>Total</i>	<i>0-30 days</i>	<i>1-30 days</i>	<i>31-60 days</i>	<i>61-180 days</i>	<i>More than 180 days</i>
<b>2025</b>	<b>21,933,751</b>	<b>12,094,064</b>	<b>1,049,375</b>	-	<b>6,914,374</b>	<b>1,875,938</b>
2024	35,611,013	5,045,625	3,101,593	3,751,875	6,662,813	17,049,107

**8 DEPOSITS AND PREPAYMENTS**

	2025 ﷲ	2024 ﷲ
Prepaid insurance	447,219	24,717
Security deposit	135,854	43,290
Prepaid license fees	-	105,000
Prepaid expenses	<u>28,333</u>	<u>156,209</u>
	<u><b>611,406</b></u>	<u><b>329,216</b></u>

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**9 PROPERTY, EQUIPMENT AND RIGHT-OF-USE ASSETS - NET**

	<i>Office equipment</i>	<i>Furniture and fixtures</i>	<i>Right-of-use assets (Note 13)</i>		<i>Capital work- in-progress</i>	<i>Total</i>
			<i>Motor vehicles</i>	<i>Leasehold property</i>		
	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ	ﷲ
<i>Cost:</i>						
As at 1 January 2025	183,592	1,309,004	251,584	10,278,530	2,854,863	14,877,573
Additions	570,989	227,504	-	-	-	798,493
Transfer from Capital work-in-progress	2,854,863	-	-	-	(2,854,863)	-
Reassessment during the year	-	-	-	(2,847,523)	-	(2,847,523)
Expiry of lease	-	-	(251,584)	(1,228,240)	-	(1,479,824)
At 31 December 2025	<b>3,609,444</b>	<b>1,536,508</b>	<b>-</b>	<b>6,202,767</b>	<b>-</b>	<b>11,348,719</b>
<i>Accumulated depreciation:</i>						
As at 1 January 2025	109,326	1,309,004	207,529	2,183,719	-	3,809,578
Charge for the year	150,793	32,596	44,055	608,920	-	836,364
Reassessment during the year	-	-	-	(699,218)	-	(699,218)
Expiry of lease	-	-	(251,584)	(1,228,240)	-	(1,479,824)
At 31 December 2025	<b>260,119</b>	<b>1,341,600</b>	<b>-</b>	<b>865,181</b>	<b>-</b>	<b>2,466,900</b>
<i>Net carrying amount:</i>						
At 31 December 2025	<b>3,349,325</b>	<b>194,908</b>	<b>-</b>	<b>5,337,586</b>	<b>-</b>	<b>8,881,819</b>

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**9 PROPERTY, EQUIPMENT AND RIGHT-OF-USE ASSETS – NET (continued)**

	Office equipment ﷲ	Furniture and fixtures ﷲ	Right-of-use assets (Note 13)		Capital work- in-progress ﷲ	Total ﷲ
			Motor vehicles ﷲ	Leasehold property ﷲ		
<i>Cost:</i>						
As at 1 January 2024	183,592	1,309,004	251,584	10,278,530	-	12,022,710
Additions	-	-	-	-	2,854,863	2,854,863
At 31 December 2024	<u>183,592</u>	<u>1,309,004</u>	<u>251,584</u>	<u>10,278,530</u>	<u>2,854,863</u>	<u>14,877,573</u>
<i>Accumulated depreciation:</i>						
As at 1 January 2024	78,638	1,309,004	125,777	959,865	-	2,473,284
Charge for the year	30,688	-	81,752	1,223,854	-	1,336,294
At 31 December 2024	<u>109,326</u>	<u>1,309,004</u>	<u>207,529</u>	<u>2,183,719</u>	<u>-</u>	<u>3,809,578</u>
<i>Net carrying amount:</i>						
At 31 December 2024	<u>74,266</u>	<u>-</u>	<u>44,055</u>	<u>8,094,811</u>	<u>2,854,863</u>	<u>11,067,995</u>

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**10 ACCRUED AND OTHER PAYABLES**

	2025 SAR	2024 SAR
Accrued bonus and other employee cost	4,441,371	2,404,544
Amounts due to related parties (Note 20)	3,540,309	1,474,430
Value added tax payable	2,384,612	475,592
Accrued professional fees	731,213	278,784
Other payables	959,113	114,566
Accrued IT expenses	218,265	155,897
Withholding tax payable	20,000	879,338
	<u>12,294,883</u>	<u>5,783,151</u>

**11 TAXATION**

The Company has filed its income tax returns for the years up to 2024. Assessments for the years 2009 to 2018 are finalized by ZATCA.

ZATCA concluded the assessment for the year 2019 via email dated March 11, 2024, creating an additional income tax liability of SAR 11,975. The company has settled the additional tax liability, and the proceedings stand concluded.

For the remaining years from 2020 to 2024 ZATCA has not initiated any query/assessment as of now.

The reconciliation between the accounting profit and taxable income results is as follows:

	2025 SAR	2024 SAR
Accounting profit before income tax	10,000,652	12,075,825
<i>Adjustments:</i>		
Depreciation per ZATCA scale rates	(521,435)	(96,542)
Others	2,982,576	928,056
Gross taxable income	12,461,793	12,907,339
Tax losses utilised during the year	-	-
Net taxable income	12,461,793	12,907,339
Income tax rate	20%	20%
Income tax expense for the year	<u>2,492,359</u>	<u>2,581,468</u>

The following are the tax liabilities or obligations recognised by the Company and the movement during the year:

	2025 SAR	2024 SAR
As at 1 January	(21,195)	3,245,954
Provision for the year	2,492,359	2,581,468
Adjustments in respect of current income tax of previous year	(14,815)	807,551
Paid during the year	<u>(1,888,980)</u>	<u>(6,656,168)</u>
<b>At 31 December</b>	<u>567,369</u>	<u>(21,195)</u>

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**12 EMPLOYEES' DEFINED BENEFIT LIABILITIES**

The movements in the provision for employees' end of service benefits recognized in the statement of financial position are as follows:

	2025	2024
	S	S
As at 1 January	1,830,852	1,440,283
Provided during the year	444,381	428,156
Paid during the year	(27,709)	(80,779)
Remeasurements loss (gain)	<u>301,121</u>	<u>43,192</u>
At 31 December	<u>2,548,645</u>	<u>1,830,852</u>

**12.1 Amounts recognised in the statement of comprehensive income**

The amounts recognised in the statement of comprehensive income related to employee benefit obligations are as follows:

	2025	2024
	S	S
Current service cost	351,381	341,156
Interest expense on the defined benefit liabilities	<u>93,000</u>	<u>87,000</u>
Total amount recognised in the statement of comprehensive income	<u>444,381</u>	<u>428,156</u>
<b>Remeasurements loss (gain)</b>		
Gain from change in financial assumptions	45,121	161,192
Experience gain	<u>256,000</u>	<u>(118,000)</u>
Total amount recognised in other comprehensive income	<u>301,121</u>	<u>43,192</u>

**12.2 Key actuarial assumptions**

	2025	2024
Discount rate	4.9%	5.10%
Salary growth rate	<u>4.8%</u>	<u>4.8%</u>

**12.3 Sensitivity analysis for actuarial assumptions**

<i>At 31 December 2025</i>	Change in assumption		Impact on employee benefit obligations	
	Increase in assumption	Decrease in assumption	Increase in assumption	Decrease in assumption
Discount rate	+1%	-1%	2,362	2,819
Salary growth rate	+1%	-1%	2,817	2,360
<i>At 31 December 2024</i>				
	Increase in assumption	Decrease in assumption	Increase in assumption	Decrease in assumption
Discount rate	+1%	-1%	(1,670)	2,013
Salary growth rate	+1%	-1%	2,011	(1,668)

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**12 EMPLOYEES' DEFINED BENEFIT LIABILITIES (continued)**

**12.3 Sensitivity analysis for actuarial assumptions (continued)**

The sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (present value of defined benefit obligation calculated with projected unit credit method at the end of the reporting period) has been applied when calculating the employee termination. The expected cash flows over the next years valued on an undiscounted basis are shown in the table below:

<i>Employees' end of service benefits:</i>	<i>2025</i>	<i>2024</i>
	S	S
1 year	<b>51,000</b>	29,000
2 to 4 years	<b>181,000</b>	134,000
5 years and above	<b>2,130,000</b>	1,844,000
	<b><u>2,362,000</u></b>	<b><u>2,007,000</u></b>

**13 LEASES**

Set out below are the carrying amounts of the right-of-use assets recognized and the movement during the year:

	<i>2025</i>	<i>2024</i>
	S	S
As at 1 January	<b>8,138,866</b>	9,444,472
Reassessment during the year	<b>(2,847,523)</b>	-
Depreciation charge for the year	<b>46,243</b>	(1,305,606)
At 31 December	<b><u>5,337,586</u></b>	<b><u>8,138,866</u></b>

Set out below are the carrying amounts of lease liabilities and the movements during the year:

	<i>2025</i>	<i>2024</i>
	S	S
As at 1 January	<b>10,449,547</b>	10,805,539
Reassessment during the year	<b>(2,847,523)</b>	-
Interest expense for the year	<b>293,799</b>	437,140
Repayments made during the year	<b>(1,749,370)</b>	(793,132)
At 31 December	<b><u>6,146,453</u></b>	<b><u>10,449,547</u></b>

The statement of comprehensive income shows the following amounts relating to leases:

	<i>2025</i>	<i>2024</i>
	S	S
Gain on reassessment	<b>(699,218)</b>	-
Depreciation expense of right-of-use assets (Note 09)	<b>652,975</b>	1,305,606
Interest Expenses	<b>293,799</b>	437,140

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NOTES TO THE FINANCIAL STATEMENTS (continued)

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**13 LEASES (continued)**

Presented in the statement of financial position as at 31 December 2025 is as follows:

	2025	2024
	SAR	SAR
Non-current	5,590,478	8,568,060
Current	<u>555,975</u>	<u>1,881,487</u>
At 31 December	<u>6,146,453</u>	<u>10,449,547</u>

**14 SHARE CAPITAL**

The authorized and paid-up share capital of the Company is divided into 875,000 shares of SAR 100 each. The shareholding of the Company for the year ended 31 December 2025 and 2024 is as follows:

Name of Shareholder	Country of Origin	31 December 2025		31 December 2024	
		Shareholding	Amount	Shareholding	Amount
BNP Paribas SA	France	95%	83,125,000	95%	83,125,000
ANTIN Participation V	France	5%	4,375,000	5%	4,375,000
		<u>100%</u>	<u>87,500,000</u>	<u>100%</u>	<u>87,500,000</u>

**15 RESERVE**

This balance represents the total amounts appropriated from net income for prior years as statutory reserves in accordance with the requirements of the previous Companies Law and the company's Articles of Association prior to alignment with the new Companies Law. The utilization of these reserves is subject to the decisions of the shareholders' assembly.

**16 DIVIDEND**

The dividend distribution of SAR 7,818,125 for the year 2024 (2023: SAR 15,721,096) has been approved in the annual general assembly meeting held on 25 June 2025 (2024: 25 June 2024).

**17 CONTINGENCIES AND COMMITMENTS**

There were no contingencies and commitments as at 31 December 2025.

**18 GENERAL AND ADMINISTRATIVE EXPENSES**

	2025	2024
	SAR	SAR
Cost of outsourced services- support services (Note 20)	2,099,256	1,485,969
Professional fees	1,041,521	837,271
Travel and IT related services	885,786	607,345
Miscellaneous expenses	540,727	887,654
Withholding taxes	361,491	354,185
Registration fee	253,102	150,248
Depreciation on property, equipment and right-of-use assets (Note 9)	836,364	1,336,294
Gain on reassessment	(699,218)	-
Repairs and maintenance	12,570	17,772
Head office – ITO re-invoicing cost (Note 20)	-	(703,286)
	<u>5,331,599</u>	<u>4,973,452</u>

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NOTES TO THE FINANCIAL STATEMENTS (continued)

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**19 NON-OPERATING INCOME**

This represents the share of income / expense related to inter-group transactions re-distributed by BNP Paribas SA. The calculation is made at group level by BNP Paribas SA at predefined agreed method.

**20 RELATED PARTY TRANSACTIONS AND BALANCES**

Related parties represent the partners and key management personnel of the Company, and entities controlled, jointly controlled, or significantly influenced by such parties. Pricing policies and terms of these transactions are approved by the Company's management.

**Related party balances**

Balance with related party included in the statement of financial position is as follows:

<i>Amounts due from related parties</i>	<i>Nature of relationship</i>	<i>2025</i> ﷲ	<i>2024</i> ﷲ
BNP Paribas DIFC	Affiliate	-	3,049,421
BNP Paribas Bahrain	Affiliate	<b>211,613</b>	-
BNP Paribas Paris	Affiliate	<b>852,707</b>	344,126
BNP Paribas, London	Affiliate	<b>1,151,957</b>	1,400,394
		<b><u>2,216,277</u></b>	<b><u>4,793,941</u></b>
<i>Amounts due to related parties</i>	<i>Nature of relationship</i>	<i>2025</i> ﷲ	<i>2024</i> ﷲ
BNP Paribas, Wholesale Unit, Bahrain - re-invoicing	Affiliate	<b>157,898</b>	64,363
BNP Paribas, Wholesale Unit, Bahrain - outsourced cost	Affiliate	<b>991,104</b>	346,100
BNP Paribas US	Affiliate	<b>1,265,625</b>	-
BNP Paribas SA	Affiliate	<b>1,125,000</b>	-
BNP Paribas, Switzerland	Affiliate	-	1,050,886
BNP Paribas, London	Affiliate	-	13,081
BNP Paribas, Dubai	Affiliate	<b>682</b>	-
		<b><u>3,540,309</u></b>	<b><u>1,474,430</u></b>
<i>Cash and bank balances</i>	<i>Nature of relationship</i>	<i>2025</i> ﷲ	<i>2024</i> ﷲ
BNP Paribas – Riyadh Branch - current account	Affiliate	<b>6,001,856</b>	2,974,864
BNP Paribas – New York Branch - current account	Affiliate	<b>50,777</b>	-
BNP Paribas – Riyadh Branch - deposit account	Affiliate	<b>81,000,000</b>	63,000,000
		<b><u>87,052,633</u></b>	<b><u>65,974,864</u></b>

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**20 RELATED PARTY TRANSACTIONS AND BALANCES (continued)**

**Related party transactions**

Transactions with the related party included in the statement of comprehensive income is as follows:

<i>Name of related party</i>	<i>Nature of relationship</i>	<i>Nature of transactions</i>	<i>2025</i> S	<i>2024</i> S
BNP Paribas SA	Shareholder	Advisory services	<b>1,125,000</b>	-
BNP Paribas US	Affiliate	Advisory services	<b>1,265,625</b>	-
BNP Paribas SA	Shareholder	Non-operating income	<b>955,354</b>	443,463
BNP Paribas SA	Shareholder	Head office – ITO re-invoicing cost	-	(703,286)
BNP Paribas - Riyadh Branch	Affiliate	Special commission income on term deposits	<b>3,253,775</b>	4,683,508
BNP Paribas – New York Branch	Affiliate	Special commission income on daily available balance	<b>196,616</b>	-
BNP Paribas, Wholesale Unit, Bahrain (Note (i))	Affiliate	Expense for outsourced services	<b>2,000,921</b>	1,485,969
BNP Paribas SA	Shareholder	Support services - CIB Functions	<b>98,335</b>	-
BNP Paribas – DIFC	Affiliate	Service fee income	-	2,792,031
BNP Paribas, Switzerland	Affiliate	Service Expense	<b>104,245</b>	1,050,886
BNP Paribas London	Affiliate	Service fee income	<b>1,766,981</b>	2,266,564

*Note:*

- (i) The Company has outsourced certain services to the related party as per the service level agreements between the two entities. The outsourced services include finance, information technology, human resources, operations and other support services. The costs are agreed and allocated based on terms of the said agreements and are payable annually in arrears. The cost agreed for these outsourced services amount to Saudi Riyals 2. million for the year ended 31 December 2025 (2024: Saudi Riyals 1.485 million).

**Terms and conditions of transactions with related parties**

The transactions with related parties are made at terms approved by management. Outstanding balances at the year-end are unsecured and the settlement occurs in cash. There have been no guarantees provided or received for any related party receivables or payables other than disclosed. The Company has not recorded any impairment of receivables relating to amount due from a related party as of 31 December 2025 and 2024. This assessment is undertaken each financial year through examining the financial position of the related party and the market in which the related party operates.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**20 RELATED PARTY TRANSACTIONS AND BALANCES (continued)**

**Compensation of key management personnel**

The remuneration of key management during the year is as follows:

	2025	2024
	S	S
Short-term benefits	<u>8,702,606</u>	<u>7,639,970</u>
	<u><u>8,702,606</u></u>	<u><u>7,639,970</u></u>

**21 FINANCIAL RISK MANAGEMENT**

**Objective and policies**

The Company's principal financial liabilities comprise of accrued expenses, lease liabilities, amounts due to related parties and other payables. The main purpose of these financial liabilities is to raise finance for the Company's operations. The Company has various financial assets such as amounts due from related parties, account receivables and cash and cash equivalents, which arise directly from its operations.

The main risks arising from the Company's financial instruments are market risk, credit risk and liquidity risk. The management reviews and agrees policies for managing each of these risks which are summarized below.

**Market risk**

The risk that the fair value or future cashflows of a financial instrument will fluctuate because of changes in the market prices. Market risk comprises three type of risks: currency risk, commission rate risk and price risk.

**a) Currency risk**

Currency risk is the risk that the value of financial instruments will fluctuate due to changes in foreign exchange rates. The Company's is not subject to fluctuations in foreign exchange rates in the normal course of its business. The Company's did not undertake significant transactions in currencies other than Saudi Riyals and US Dollars during the year. As the Saudi Riyal is pegged to the US Dollar, balances in US Dollar are not considered to represent significant currency risk.

**b) Commission rate risk**

Commission rate risk arises from the possible impact of changes in interest rates on the Company's profits or the fair value of financial instruments. The Company's is exposed to commission rate risk due to the possible commission rate mismatch or gap between assets and liabilities valued at different time intervals, or the revision of the commission rates at a given time interval. The Company's manages these risks by reviewing the commission rates on assets and liabilities on a regular basis. The sensitivity of statement of income is represented by the effect of the possible expected changes in commission rates on the Company's profits for one year. It is calculated based on the financial assets and liabilities that carry a variable commission rate as at 31 December 2025.

2025	<i>Increase in commission rate %</i>	<i>Sensitivity of Special commission income S</i>
Term deposit with BNP Paribas - Riyadh Branch	1	34,504

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

21 FINANCIAL RISK MANAGEMENT (continued)

b) Commission rate risk (continued)

2024	<i>Increase in commission rate %</i>	<i>Sensitivity of Special commission income ﷲ</i>
Term deposit with BNP Paribas - Riyadh Branch	1	46,835

c) Price risk

Price risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices caused by factors other than foreign currency and commission rate movements, whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all instruments traded in the market. The Company is not exposed to price risk as there are no financial assets held by the Company which are valued based on market prices.

**Operational risk**

Operational risk is the risk of direct or indirect loss arising from a variety of causes associated with the processes, technology and infrastructure supporting the Company's activities either internally or externally at the Company's service provider and from external factors other than credit, liquidity, currency and market risks such as those arising from the legal and regulatory requirements. Operational risk is a distinct risk category which the Company manages within acceptable levels through sound operational risk management practices that are part of the day-to-day responsibilities of management at all levels. The objective in managing operational risk is to ensure control of the resources by protecting the assets of the Company and minimising the potential for financial loss.

The Company's risk management approach involves identifying, assessing, managing, mitigating, monitoring and measuring the risks associated with operations. The management of operational risk has a key objective of minimising the impact of losses suffered in the normal course of business (expected losses) and to avoid or reduce the likelihood of suffering a large extreme (unexpected) loss.

**Credit risk**

Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. The Company seeks to limit its credit risk with respect to banks by dealing with reputable bank.

With respect to credit risk arising from the financial assets of the Company, the Company's exposure to credit risk arises from default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments as follows:

	2025	2024
	ﷲ	ﷲ
Cash and cash equivalents	87,052,633	65,974,864
Amounts due from related parties	2,216,277	4,793,941
Account receivables	<u>21,933,751</u>	<u>35,611,013</u>
	<u>111,202,661</u>	<u>106,379,818</u>

*Allowance for expected credit losses on financial assets*

As at December 31, 2025, financial assets amounting to ﷲ111.20 million (2024: ﷲ106.38 million) are classified in stage 1 (12-month ECL). All the financial assets held at Amortised cost were considered for ECL as of December 31, 2025. However, the impact of these assets was immaterial as the majority of the balance pertains to trade receivables and cash at bank held with counter parties which has sound credit rating. There is no history of default for the recovery of these balances.

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NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**21 FINANCIAL RISK MANAGEMENT (continued)**

**Liquidity risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity risk is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to its reputation. The Company limits its liquidity risk by ensuring bank facilities are available.

The table below summarises the maturities of the Company's financial liabilities at 31 December, based on undiscounted contractual payment dates and current market interest rates.

<i>At 31 December 2025</i>	<i>Less than 3 months</i>	<i>3 to 12 months</i>	<i>More than 1 year</i>	<i>Total</i>
	S	S	S	S
Lease liabilities	-	555,975	5,590,478	6,146,453
Accrued expenses	5,390,849	-	-	5,390,849
Amounts due to related parties	3,540,309	-	-	3,540,309
Other payables	959,113	-	-	959,113
	<u>9,890,271</u>	<u>555,975</u>	<u>5,590,478</u>	<u>16,036,724</u>
<i>At 31 December 2024</i>	<i>Less than 3 months</i>	<i>3 to 12 months</i>	<i>More than 1 year</i>	<i>Total</i>
	S	S	S	S
Lease liabilities	-	1,881,487	8,568,060	10,449,547
Accrued expenses	2,839,225	-	-	2,839,225
Amounts due to related parties	1,474,430	-	-	1,474,430
Other payables	114,566	-	-	114,566
	<u>4,428,221</u>	<u>1,881,487</u>	<u>8,568,060</u>	<u>14,877,768</u>

**Capital management**

The objective of managing capital is to safeguard the Company's ability to continue as a going concern, so that it could continue to provide adequate returns to shareholder by pricing products and services commensurate with the level of risk. It is the policy of the Company to maintain adequate capital base so as to maintain investor, creditor, and market confidence and to support future development of the business. The Company's capital base sufficiently covers all material risks meeting the minimum capital requirement and the Company intends to maintain a healthy capital ratio to cater future business growth.

The Company's objectives when managing capital are, to comply with the capital requirements set by the CMA to safeguard the Company's ability to continue as a going concern and to maintain a strong capital base. As at December 31, 2025, the Company was in compliance with the externally imposed capital restrictions. Capital comprises share capital, reserve and retained earnings and is measured at S 99,138,536 on 31 December 2024 (2024: S 99,734,674).

**22 FAIR VALUES OF FINANCIAL INSTRUMENTS**

At each reporting date, the Company analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Company's accounting policies. For this analysis, the Company verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31 December 2025

**22 FAIR VALUES OF FINANCIAL INSTRUMENTS (continued)**

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy, as explained above.

Currently, there are no financial assets at fair value. The Company's financial assets consist of bank balances, account receivable and receivables from related parties. Its financial liabilities consist of accrued expenses and payable to related parties. There are no other material Level 1, 2 or 3 assets or liabilities during the current or prior years reported in these financial statements. The carrying values of all financial assets and liabilities reflected in these financial statements approximate their fair values as these are expected to be settled within one year from the reporting date. Therefore, carrying amount approximates the fair value as at the reporting date.

**23 SUBSEQUENT EVENTS**

Subsequent to the reporting date, geopolitical tensions in parts of the Middle East have increased. Public communications from government and regulatory authorities have continued to emphasize the resilience of the economy and the continuation of business operations across key sectors, supported by established business continuity and risk management frameworks. As these conditions arose after the reporting date, they are treated as non adjusting subsequent events under IAS 10.

**24 APPROVAL OF FINANCIAL STATEMENTS**

The accompanying financial statements were authorized for issue by the Board of Directors of the Company on 25 March 2026.